#### MIAMI-DADE COUNTY, FLORIDA



#### **HOUSING FINANCE AUTHORITY**

25 WEST FLAGLER STREET SUITE 950 MIAMI, FLORIDA 33130-1720 (305) 372-7990 FAX (305) 371-9152

# HOUSING FINANCE AUTHORITY REGULAR MEETING

DATE: Monday, July 28, 2003

2:00 P.M

**PLACE:** 25 West Flagler Street

Suite 950

Miami, Florida 33130

#### **AGENDA**

I. Roll Call

II. Approval of Minutes

Monday, June 23, 2003

III. Requests

A. Flagler First Development

B. Lease Purchase Programs

IV. Updates

A) 2002 Single Family Program

B) Foundation/Community Outreach

V. Other Business

**Board Member Resignation** 

### Housing Finance Authority Regular Meeting



**DATE:** June 23, 2003

PLACE: 25 West Flagler Street

Suite 950

Miami, Florida 33130-1720

**TIME:** 2:00 P.M.

**ATTENDANCE:** Hector Brito, Vice Chairman Patrick Cure

Maggie Gonzalez Don Horn, Chairman Cordella Ingram Roymi Membiela Rene Sanchez Rey Sanchez

V.T. Williams

**STAFF:** Patricia Braynon, Director

Mary Aguiar, Administrative Officer III Sheere Benjamin, Administrative Officer Giraldo Canales, Compliance Specialist Marianne Edmonds, Co-Financial Advisor Adela Garcia, Trust Account Manager

Amelia Stringer-Gowdy, Special Projects Administrator

Gerry Heffernan, Assistant County Attorney Ayin Maryoung, Senior Executive Secretary Manuel Alonso-Poch, Co-Bond Counsel Jose Pons, Assistant Administrator

Derrick Woodson, Administrative Officer III

**APPEARANCES:** Jerry Flick, Flick Homes

Barry Haiman, Affordable Housing Solutions

#### **AGENDA**

The meeting was called to order with a quorum at 2:20 p.m.

Mr. Horn requested Ms. Braynon to call the roll to begin the meeting.

#### I. Roll Call

Ms. Braynon called the roll. She indicated that Hector Brito and Chip Iglesias would not be attending the meeting. Anthony Brunson and Katrina Wright were both out sick. She stated that Roymi Membiela would arrive later. Ms. Braynon stated that a quorum was present. (Ms. Membiela joined the meeting at this point).

#### II. Approval of Minutes

A MOTION was made by Cordella Ingram to approve the minutes from the May 19, 2003, meeting. The motion was seconded by Maggie Gonzalez and passed unanimously.

#### III. Requests

#### A. Home Savers Program conversion to Anti-Predatory Lending Program

This item is a "carry over" from May 19<sup>th</sup> meeting. The Authority and the Board of County Commissioners agreed to convert \$2.7 million remaining in the Home Savers Program into the Anti-Predatory Lending efforts with the Miami-Dade Affordable Housing Foundation, Inc. This agreement will be formalized in a Memorandum of Understanding and the guidelines for the Anti-Predatory Lending Program. Mr. Williams made a motion to accept the agreement as it was written. The motion was seconded by Rene Sanchez and passed unanimously.

#### B. Bonita Pointe Apartments – HFA-2003-03

Ms. Braynon explained that the documents for Bonita Pointe require Commission approval. Bonita Pointe is a Cornerstone Development with \$8.5 million in tax-exempt bonds for the new construction of 164 rental units. Mr. Williams made a motion for approval of Resolution No. HFA 2003-03. The motion was seconded by Ms. Ingram and passed unanimously. (Ms. Gonzalez abstained from voting).

#### C. Opa-Locka Apartments – HFA-2003-04

Ms. Braynon stated Opa-Locka Apartments is a rehabilitation of three existing apartment complexes in Northwest Miami-Dade County. Opa-Locka Apartments is an \$18,578,000 million tax exempt bond issue for 506 rental units. Ms. Gonzalez made a motion for approval of Resolution No. HFA 2003-04. The motion was seconded by Mr. Williams and passed unanimously.

#### D. Multifamily Guidelines/Application 2004

Ms. Braynon explained that the major change in the Multifamily Guidelines/Application is the Authority fee reduction of 10 basis points. Rene Sanchez made a motion to approve the 2004 Multifamily Guidelines/Application. The motion was seconded by Rey Sanchez and passed unanimously.

#### IV. Updates

#### A. 2002 Single Family Program

There were no discussions by the Board.

#### B. Multifamily Bus Tour

Ms. Braynon, for the benefit of the Board, reviewed the itinerary of the bus tour, describing the apartment developments from the North end of the county to the South end. ADRAC's requirements were obvious from the appealing architecture styles of the developments and the maintenance and amenities in the developments. Ms. Braynon requested that Board members provide staff with dates within a three-month time frame to determine when the bus tour would better match in the schedules next year.

#### C. Foundation/Community Outreach

Ms. Braynon informed the Board of the Cable-TAP "Housing Program" series of 12 shows that began in June in English; Spanish is being taped in July and Creole will be taped during August. Ms. Braynon stated this innovative idea for the TV series was the brain child of Roymi Membiela. Ms. Braynon commended Don Horn for being an exceptional host for the English shows.

Ms. Braynon informed the Board that a graduating class of two hundred Miami-Dade County employees occurred that day on Monday, June 23. All these employees attended the 8-hour workshops over the past few months.

#### V. Authority Administration

#### A. Authority Financial Statements – Unaudited

There were no discussions by the Board.

#### B. Non Pooled Investments

There were no discussions by the Board.

#### C. Delinquent Multifamily Accounts

There were no discussions by the Board.

#### D. Multifamily Monthly Report

There were no discussions by the Board.

#### VI. Other Business

Mr. Flick and Mr. Haiman from Affordable Housing Solutions discussed their request and the current HFA applications and how their project could better fit into one of the Authority's current application processes and not create a new program.

A MOTION was made by Patrick Cure that the Board deny the Request to provide the 501 (c) 3 funding for the Homesteading Program. The motion was seconded by Rene Sanchez and passed unanimously.

The meeting adjourned at 3:28 p.m.

### Marianne Edmonds, Inc.

475 Central Avenue, Suite 201 St. Petersburg, FL 33701 (727) 822-3339 ■ Fax (727) 822-3502

### The Flood Company, Inc.

76 South Orange Avenue, Suite 6 South Orange, NJ 07079 (973) 275-0100 ■ Fax (973) 275-9308

**To:** Patricia Braynon

**From:** Larry Flood and Marianne Edmonds

**Date:** July 17, 2003

Re: Review of Submission from Flagler First Developers in Response to

Inquiry from Maggie Gonzalez

At the May Board meeting, member Maggie Gonzalez requested the following information from the Flagler First Development team for staff to review and report back to the board.

- 1) Wachovia loan requirements and Copy of Commitment letter
- 2) Effective date of Collateral
- 3) Current Line item budget
- 4) Complete description of Developer Equity, Bank loan/grant, City of Miami loan/grant & County loan/grant
- 5) Copy of Sources and Uses provided to Wachovia
- 6) Evidence of deposit
- 7) Sales price list and Copy of Reservation List
- 8) Current Appraisal
- 9) Average Sales Price
- 10) Description of set aside for Low Income persons and families
- 11) Minimum Release Price for Wachovia Ioan
- 12) What is the trigger for Davis Bacon Act?
- 13) Will investors be allowed to purchase this property?

We have reviewed the submission from the Flagler First Development team and found it to be generally responsive to the request with two exceptions. The appraisal supporting the 'as is' value of the property and the project budget included in the Wachovia commitment letter are almost a year old and should be updated. We are not concerned with the value of the building from a collateral standpoint since it is being "contributed" by the development team. An updated appraisal would help us to get a better handle on the developer equity in the project. The project budget is dated September 2002 and must be updated to reflect current construction estimates. The almost 12 percent contingency also needs to be reduced.

The submission also did not contain any information on unit sales prices or Wachovia Bank minimum release prices. Clearly, we cannot evaluate the potential risks to the Authority's collateral without sale prices. Any approvals given by the Authority to proceed with this transaction must be subject to review of final Wachovia loan documents containing sales prices and minimum release prices.

#### **Estimated Sales Price Parameters**

We know from the Wachovia commitment letter that the amount of the Wachovia loan is \$9,360,000. The project is to contain 90 units. Dividing the loan amount by the number of units gives us a ballpark minimum average release price of \$104,000. We also know that the 'as is' value of the building is \$3,538,000 from the appraisal. Dividing the value of the building by the number of units yields a ballpark value of \$39,311 as the additional amount to be added to the price of the units to recover the cost of the building. Therefore, an average sale price of \$143,311 would pay off the Wachovia loan and recover the cost of the building.

#### Down Payment Requirement

The Wachovia commitment requires potential purchasers to make a 20 percent down payment. The down payment requirement is reduced to 10 percent if the purchaser has a mortgage commitment in hand at the time the purchaser enters into the sales contract. It is our belief based on our experience with the single family program that families earning 80-120% of median income are not going to be able to meet these down payment requirements.

**To:** Patricia Braynon

**From:** Larry Flood and Marianne Edmonds

**Date:** July 21, 2003

Re: Review of Revised Submission from Fannie Mae and Freddie Mac

Regarding Their Lease/Purchase Programs.

#### Background

At the May Board meeting, the Authority received three requests to develop Lease/Purchase programs. The proposals were difficult to compare due to differences in format, style and program specificity. Representatives from Freddie Mac and Fannie Mae requested the opportunity to revise their proposals so that we might more adequately compare them. The third request submitted by Flick Homes, Inc. was deemed by the developer to be a multifamily proposal and was referred to the multifamily application process.

#### **Program Comparison**

Based on the information contained in the attached chart, the two programs look virtually identical in terms of the nature of the lease/purchase contract and the target population to be served. Differences in the structure of the two programs create alternative policy options for the Board to consider.

The Freddie Mac program tries to fund the bond costs of issuance and all required mortgage and insurance reserves from bond proceeds. This means that in a perfect market, the Authority could develop Freddie Mac's program with little or no cash contribution. In order for that to happen, however, the Authority would need to issue a dedicated series of bonds separate and apart from the Authority's normal single family program. The bond issue would also have to be sold in a favorable market environment and be large enough (at least \$25 million) to generate enough spread to cover the Authority's out-of-pocket expenses.

The Fannie Mae program by contrast can be done in conjunction with the Authority's existing single family program and has no size constraints. It could be treated as a separate program within a future single family bond issue similar to the rehab program included as part of the 2002 single family program. Unlike the Freddie Mac program, the Fannie Mae program does not provide bond proceeds to fund costs of issuance and mortgage and insurance reserves. The Authority would have to fund these costs until reimbursed by tenant payments.

#### Conclusion

It seems that we are back to where we were in May. The Authority still must decide whether to be involved in a lease/purchase program and if so, which program meets the Authority's objectives.

#### **LEASE PURCHASE PROGRAMS**

	Fannie Mae	Freddie Mac
Initial Borrower	Focus on public entity as eligible	Foundation
	borrower. Non-profit subsidiary OK.	
Collateral	Bond proceeds/properties	Bond proceeds/properties, plus
		Loss of Rents coverage for the Foundation/Bond Investors.
Additional Collateral	Amount depends on pricing option	! None
Required insurance during	Standard homeowners insurance	Detailed in Freddie Mac
lease period	and loss of rent coverage	proposal—this has been priced
Management during Lease	Not determined	Foundation to contract with 3 <sup>rd</sup>
period		party provider for management services
Counseling	Pre and post purchase homebuyer	Foundation
	and credit counseling	
Eligible persons	Income limits specified by MDHFA	Income limits specified by MDHFA
Ratios	41-45% debt to income	45% debt to income
Minimum participant	lesser of \$500 or 1% of sale price	1% commitment fee due at time
contribution	to be paid by HFA initially; repaid	lease is entered into—may be
	to HFA by participant at time of assumption	paid by third party
Income stability	Rent paid on time for prior 12 months	Income must be expected to remain stable for at least 3 years
FICO scores	No FICO Score Required at	No FICO Score Required at
1 ICO Scores	origination-600 to 620 at	origination-620 at assumption
	assumption	i i i i i i i i i i i i i i i i i i i
Max LTV	97% to100% depending on credit score	97%/100% LTV/TLTV
Eligible properties	One family, owner occupied,	One unit single family attached
	Condos and PUDS ok	(condos and townhouses) or
		detached. Manufactured housing
		in accordance with Freddie Mac
Duananti	Llana waynanti thuawah Arassiasa	guidelines. No mobile homes
Property warranty	Home warranty through American Home Shield	American Home Shield (cost approx. \$999 for 39 months)
Mortgage insurance	35% for LTV > 90%	40% for LTV > 90%
Mortgage type	Any 30-year fixed rate Fannie Mae	Freddie Mac ARM 7/1-fixed for 7
	Community Lending product	yrs. 2% maximum adjust.; 5%
		lifetime cap

# THE LEADER MORTGAGE COMPANY 2002 SF MRB Program - HFA of Miami-Dade County

Loan Information Report 7/18/2003

Program End Date 12/1/2003

	Loan information Report	. 1/10/2003	12/1/2003
ORIGINATOR SUMMARY			
	Loans	Total Originated	
Devil Allertie CCD	5	<b>Amount</b> 376,745	
Bank Atlantic FSB	5 24	1,398,694	
Banking Mortgage Corporation Chase Manhattan Mortgage	61	6,445,699	
CitiMortgage, Miami	18	1,036,539	
Countrywide Home Loans	6	449,792	
UAMC	7	686,870	
Total	121	\$10,394,339	
LOAN TYPE TOTALS			
	Loans	Total Originated Amount	% of Total
FHA	59	6,304,763	60.66
FNMA 97%	26	1,609,029	15.48
FNMA CHBP	2	135,660	1.31
FNMA CHBP 3/2	1 .	87,600	.84
FNMA Conv.	30	2,023,547	19.47
FNMA HFA Home	2 1	88,740 145,000	.85 1.39
VA 	·		
Total	121	\$10,394,339	100.00
NEW/EXISTING TOTALS			·
	Loans	Total Originated Amount	% of Total
Existing	115	9,736,425	93.67
New	6	657,914	6.33
Total	121	\$10,394,339	100.00
TARGET/NON-TARGET TOTALS		***************************************	
TARGETHOR TARGET TO THE	Loans	Total Originated Amount	% of Total
Non-Target	93	8,540,738	82.17
Target	28	1,853,601	17.83
Total	121	\$10,394,339	100.00
HOUSING TYPE TOTALS			
HOUSING TIPE TOTALS		1	· 4.
	Loans	<b>Total Originated Amount</b>	% of Total
1 Unit Detached	40	4,124,276	39.68
Condo	73	5,355,912	51.53
Duplex	2	189,336	1.82
Quad	1	193,161	1.86
Townhouse	5	531,654	5.11
Total ·	121	\$10,394,339	100.00

# THE LEADER MORTGAGE COMPANY 2002 SF MRB Program - HFA of Miami-Dade County

Loan Information Report 7/18/2003

Program End Date 12/1/2003

*Spot-General		Loans 121	Total Originated Amount 10,394,339	% of Total 100.00
Total		121	\$10,394,339	100.00
INTEREST RATE	BREAKDOWN			
INTEREST RATE		Loans	Total Originated Amount	% of Total
3 75000%	Interest Rate Limit	Loans 42	Total Originated Amount 3.911.879	% of Total 37.63
3.75000%		<b>Loans</b> 42 35	Total Originated Amount 3,911,879 1,827,553	% <b>of Total</b> 37.63 17.58
	Interest Rate Limit \$4,000,000	42	3,911,879	37.63

PROGRAM PIPELINE	Loans	Total Originated Amount	% of Total	Pool / Trustee Amount
Reservation	13	1,136,999	10.94	
UW Certification	6	408,307	3.93	
Exceptions	1	53,000	0.51	
Compliance Purchase Approved	14	1,286,748	12.38	
Purchased	21	1,656,638	15.94	
Pooled	2	238,908	2.30	238,430.23
Sold to Trustee	64	5,613,739	54.01	5,604,760.28
Total	121	\$10,394,339	100.00	

Total	121	\$10,394,339	100.00
White & Hispanic	71	5,928,884	57.04
White	9	740,326	7.12
Other Multi-racial	6	386,051	3.71
Black/African American	31	2,949,650	28.38
Black & Hispanic	3	271,181	2.61
Asian	1	118,247	1.14
RACE & ETHNICITY	Loans	Total Originated Amount	% of Total

# THE LEADER MORTGAGE COMPANY 2002 SF MRB Program - HFA of Miami-Dade County

Loan Information Report 7/18/2003

Program End Date 12/1/2003

SUMMARY			
		Averages:	
Original Allocation	\$21,660,000.00	Loan Amount	\$85,904
Available Allocation	\$11,265,661	Purchase Price	\$104,901
Total Originated Amount Total Originated Loans	\$10,394,339 121	Compliance Income	\$29,033
Percentage Originated	47.99%	Borrower Age	37.4
<u> </u>		Household Size	2.6
First Time Home Owner	100%	Employed in Household	1.2
COUNTY TOTALS	Loans	Total Originated Amount	% of Total
MIAMI-DADE	121	10,394,339	100.00
Total	121	\$10,394,339	100.00
BREAKDOWN BY CITY	Loans	Total Originated Amount	% of Total
HIALEAH	19	1,605,356	15.44
HOMESTEAD	5	478,194	4.60
LEISURE CITY	1	79,373	0.76
UNINCORPORATED MIAMI-DADE	92	7,854,532	75.57
MIAMI BEACH	2	208,550	2.01
OPA LOCKA	2	168,334	1.62
Total	121	\$10,394,339	100.00

### Miami-Dade County - Employer Assisted Housing Program Miami-Dade County Homebuyers Club Survey - 2003-1

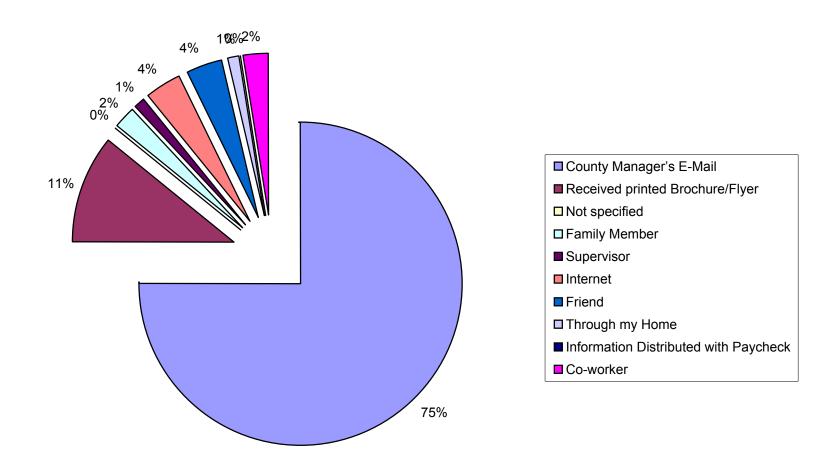
#### Results

	Results
1) How did you find out about our Homeownership Program?	( 81 Surveys Returned)
County Manager's E-Mail	63
	9
Received printed Brochure/Flyer	
Not specified	0
Family Member	2
Supervisor	1
Internet	3
Friend	3
Through my Home	1
Information Distributed with Paycheck	0
Co-worker	2
of Homor	_
2) How did you receive notification of the workshops?	
E-Mail	51
Interoffice	7
Fax	1
Calling our Office	14
Co-worker	14
Family	1
Other (Not Stated)	1
3) How convenient did you find the scheduling of the Workshops?	
Very Convenient	70
Somewhat Convenient	11
Inconvenient	1
meonvement	ı
4) II	
4) How cooperative were your supervisors in allowing you to attend the Workshops	
Very Cooperative	63
Somewhat Cooperative	13
Uncooperative	5
5) How well do you think the speakers explained the subjects and answered question	ns
Very Well	64
Well	18
Neither	0
Not Very Well	0
100 101 101	•
6) How would you rate the information provided in the Homebuyers Club Workshop	ng?
Very Useful	66
Useful	13
Neither	0
7) After Completing the Workshops, how well prepared do you feel in purchasing you	our first home?
Very Prepared	24
Prepared	43
Not Sure	12
Not Very Prepared	0
, 1	
8) How likely are you to recommend these workshops to a co-worker who is planning	g to purchase their first home?
Very Likely	67
Likely	12
Unlikely	0
Very Unlikely	0
9) How would you rate the service you received from the Housing Finance Authorit	y & the Miami Dade Affordable Housing Foundation?
Excellent	62
Good	17
Neither	0
Poor	0

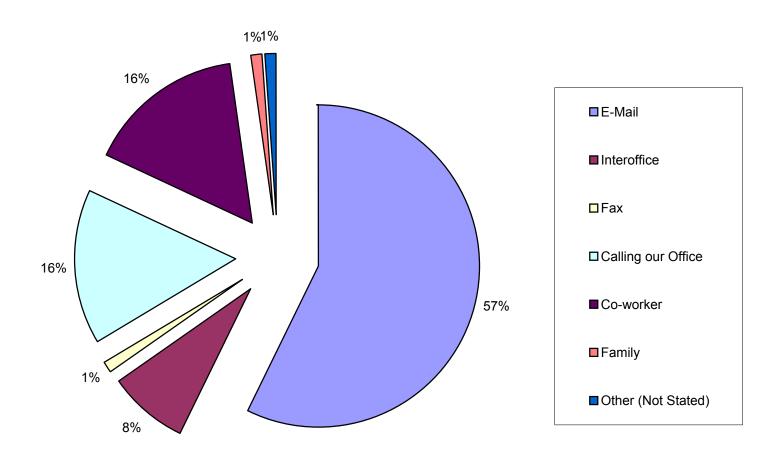
10) Please provide us with any comments or questions you feel will help improve future workshops.

See attached Comment Page

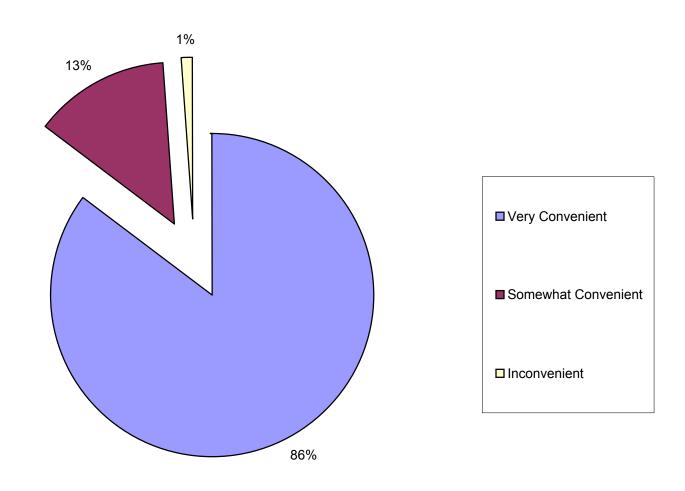
#### 1) How did you learn about our Homeownership Program?



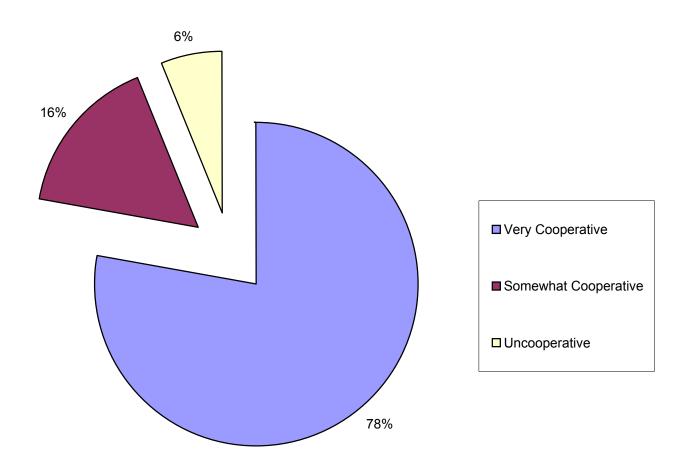
### 2) How did you recieve notification of the workshops?



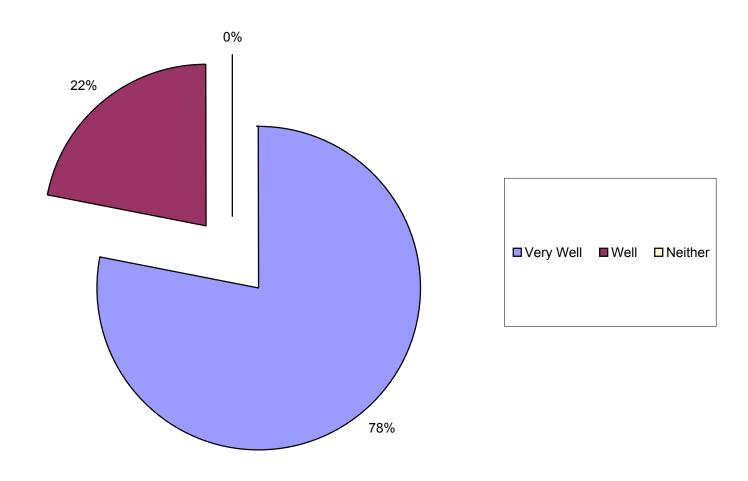
### 3) How convenient did you find the Scheduling of the workshops?



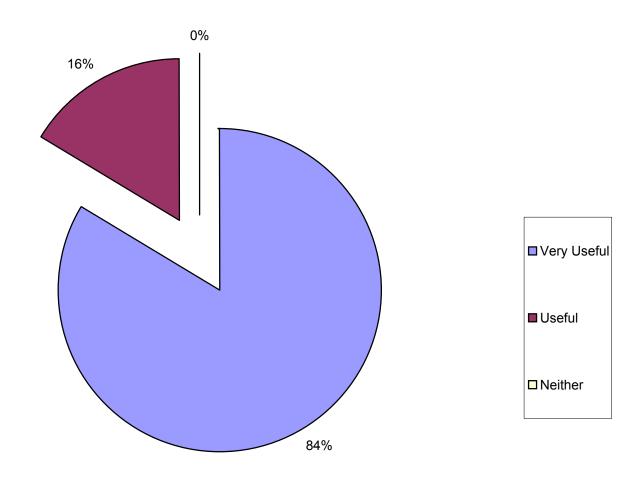
### 4) How Cooperative were your Supervisors in allowing you to attend the Workshops?



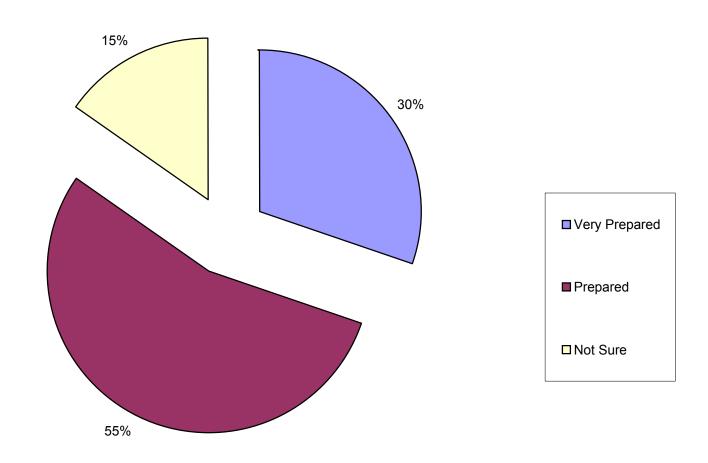
5) How well do you think the Speakers explained the subjects and answered questions?



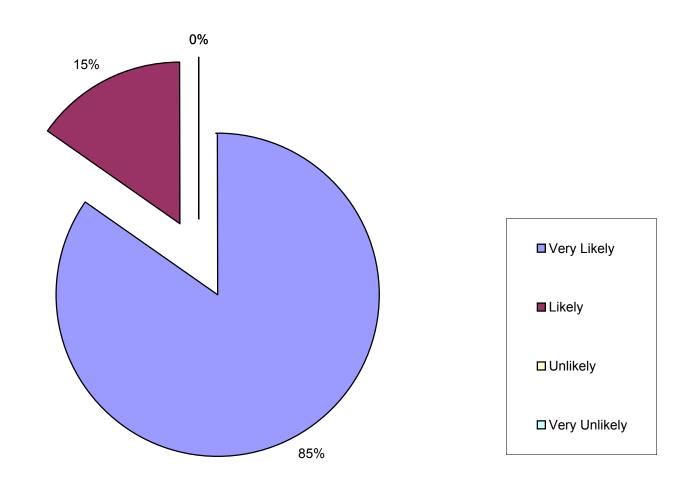
### 6) How would you rate the information provided in the Homebuyers Club Workshops?



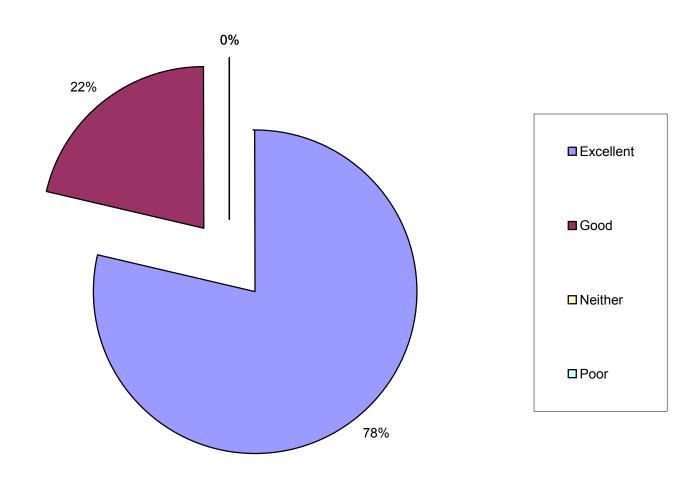
## 7) After completing the Workshops, how well prepared do you feel to purchase your first home?



# 8) How likely are you to recommend these workshops to your co-workers who are planning to purchase their first home?



# 9) How would you rate the Service you received from the Housing Finance Authority & the Miami Dade Affordable Housing Foundation?



# Miami Dade County Employer Assisted Housing Program Miami Dade County Homebuyers Club Survey Unsolicited Comments (As Received)

- > The workshops were were very informative
- ➤ I believe it will be very help full to provide more workshops in order for other people or co-worker to know more about buying house because these are funny business in the real estate they are eating people money
- > Very helpful and informative program
- ➤ Is there going to be another homebuyers course!!! Thank You!
- ➤ "Keep up the good work"
- ➤ Very informative & helpful. Would highly recommend to others! Thank You!
- ➤ Very likely to refer to others, and "Already Did!"
- ➤ You all were Excellent!!!
- ➤ Offer after work time workshops or more of. Or beginning @ 3 or 4:45pm.
- Why not have classes at the Richard E. Gerstein Bldg.
- > Everything was fine
- ➤ Even though I did not qualify, (made too much money), I was encouraged to continue with the classes. Thank You! I am empowered with info I didn't know about
- ➤ I have recommend to county employees already. Extremely useful.
- ➤ I enjoyed the classes very much and think, I'll improve a lot from them. Upward. Thank You
- Ask participants to put their cell phones and pagers on vibrate!
- > Just more time with classes



#### **HOME BUYERS CLUB MAKE-UP CLASS**

This is a one-time make-up class for members of existing and former homebuyer clubs. Club members who have missed at least one class in a previous series have been invited to attend this make-up class. They must attend the entire session from 9:00 am to 1:00pm to receive a certificate of completion Certificates will be distributed at the end of the class. The certificate is valid for a 12 month period.

Home Buyers Club July 26, 2003	Make-Up Class 9:00am-1:00pm	Miami-Dade Library Auditorium	101 West Flagler Street 305-375-5501
30-minute segments 9:00-9:30am	Curriculum/Subjects Are You Ready?	Community Partner Bank Atlantic	Speaker Robin Holley
9:30-10:00am	Credit Budgeting	Haven Economics Coop- Extensions	Marcia Oban Jackie Gibson
10:00-10:30am	Choosing a Realtor Shopping for a Home	Realtists of South Florida	Rose Mincey
10:30-11:30am	Mortgage Application Process	Bank United	Eric Johnson
11:30-12:00pm	Home Inspection / Appraisal	Florida Home Inspection Team	Bill Seigel
12:00-12;30pm	Predatory Lending	Legal Services of Greater Miami	Jeffery Hearne Attorney
12:30-1:00pm	The Closing Process	Florida National Title	Manuel Alonso-Poch

The order of presentation of the subjects and the speakers listed above are subject to change.

#### **CABLE-TAP SERIES**

#### WELCOME TO HOME OWNERSHIP (Spanish)

(Each show except #5 repeats four times during the week)

Host: TBD

Show	Topic	Guest	Airing Information
#5	Are You Ready to Own?		Sunday, No Show
	a. Prequalification	Emilio Fernandez, CitiCorp	Monday, July 28 @ 10:30 am
	b. Orientation	Lourdes Valdes, Greater Miami Neighborhoods	Wednesday, July 30 @ 9:30 pm
			Thrusday, July 31 @ 2:00 pm
#6	Am I Credit Ready?		Sunday, August 3 @ 12:30 pm
	a. Credit	Armando Loo, Consumer Credit Counseling Service	Monday, August 4 @ 10:30 am
	b. Budget/Savings	Fernando Ferreira-Dias, Amtrust Bank	Wednesday, August 6 @ 9:30 pm
			Thrusday, August 7 @ 2:00 pm
#7	Finding the Right Home		Sunday, August 10 @ 12:30 pm
	a. Choosing a Realtor	Hilda Marquez, First Service Realty	Monday, August 11 @ 10:30 am
	b. Home Inspection	Juan Carlos Riera, Miami Dade Housing Agency	Wednesday, August 13 @ 9:30 pm
			Thrusday, August 14 @ 2:00 pm
#8	The Closing Process		Sunday, August 17 @ 12:30 pm
	a. Closing	Miriam Montalvo, Bankers Title	Monday, August 18 @ 10:30 am
	b. Predatory Lending	Maria Alfau, M-CAR Consultants & Assoc.	Wednesday, August 20 @ 9:30 pm
			Thrusday, August 21 @ 2:00 pm

Cable Channel Designations								
Cable-TAP Community is seen on 36 except for the following cable systems:								
Bell South 13	ATT Aventura 38	ATT Kendall 31	ATT Miami 25	ATT West 15	ATT North	35	Shaw	56

July 4, 2003

Ms. Patricia J. Braynon,
Executive Director
Miami-Dade Housing Finance Authority
25 West Flagler Street, Suite 950
Miami, Florida 33130

RECEIVED

JUL 1 4 2003

HOUST G FEARCE
AUTHORITY OF DAGE COLINITY

Re: Housing Finance Authority Board Membership

Dear Pat:

It is with immense regret that I must inform you at this time, that personal family matters are in need of my undivided attention. My inability to dedicate the necessary time to the activities that this Board require, leave me no alternative but to step down and allow someone else to fulfill this responsibility.

It has been a privilege to serve as one of your Board Members for the past years. The Authority, under your supervision, programs and initiatives, has been one of the primary catalysts in the fulfilment of the "American Dream" to thousands of less fortunate individuals and families in our community, and will undoubtably continue to be at the forefront. The dedicated Board Members who take time from their personal schedule to serve on this body are aptly compensated by this. Chairperson Don Horn, specially, commits an extraordinary amount of time to this effort, for this and all of his additional contributions he should be commended.

I will eternally treasure the opportunity to share in your vision for a better community and shall steadfastly remain committed to the achievement of these goals. The belief that one person can make a difference that permeates in your office, is contagious to all that come in contact with you. The collegiality of all your Board Members, staff and advisors is reflective of this. If I may ever assist you in any other endeavor, please do not hesitate to call.

Thank you for your patience, guidance and professionalism throughout this process.

Sincerely

Hector Brito

cc: Don Horn, Chairperson HFA Board Members